



DISTRICT OF CHETWYND



2019 – 2023 Financial Plan



Executive Summary

Revenues

Property tax revenue is based on a zero (0%) percent increase for 2019 and two (2%) percent in future years. Utility, Major and Light Industrial classes of property are budgeted at a decrease of two (2%) per year due to the restrictions of the Supplementary Letters Patent and the way assessments on these properties are calculated.

Sale of Services reflects increases in Water, Sewer and Garbage rates of two (2%), three (3%) and four (4%) respectively over the next five years.

Other Revenue in 2019 reflects revenues from the Minerals North conference of \$227,650, which is removed from future years.

Government transfers have been reduced from previous estimates to reflect the revised Peace River Agreement funding calculation for 2019 and a two (2%) percent reduction in each of the future years. In addition there are no capital grants budgeted for after the 2019 amount of approximately \$650,000.

Expenditures

General Government Services reflects Council's commitment of \$100,000 per year for three years towards a new library, if the project is to proceed.

Community Development includes the 2019 Minerals North conference in the amount of \$227,650 which is removed in future years.

Fiscal Services includes debt servicing of \$91,779 and transfers to reserve funds for current and future capital expenditures.

Capital expenditures reflect the previously approved infrastructure renewal plan.



Consolidated Financial Plan

	2019	2020	2021	2022	2023
Revenues					
Property Taxes	3,170,993	3,175,922	3,185,025	3,188,618	3,200,126
Sale of Services	1,748,505	1,800,006	1,832,865	1,881,236	1,914,231
Other Revenue	1,063,960	849,996	853,769	856,088	858,456
Government Transfers	4,251,067	3,440,807	3,385,620	3,331,538	3,278,537
Internal Transfers	4,209,532	2,035,513	2,969,014	2,412,936	3,912,154
Borrowing	0	0	0	0	3,300,000
Total Revenue	14,444,057	11,302,243	12,226,294	11,670,416	16,463,504
Expenditures					
General Government Services	1,630,463	1,678,298	1,695,627	1,633,270	1,631,233
Protective Services	396,579	393,729	401,149	404,892	408,710
Transportation Services	1,713,523	1,681,322	1,691,383	1,708,083	1,720,674
Water Utility	792,923	807,000	821,348	835,974	850,880
Sewer Utility	617,259	631,308	645,920	661,116	676,921
Solid Waste	428,543	425,789	426,038	426,292	426,549
Public Health Services	70,598	71,293	72,001	72,721	73,454
Community Development	1,203,841	973,924	969,886	994,022	989,335
Fiscal Services	2,917,360	2,894,579	2,824,438	2,711,621	2,664,106
Capital Expenditures	4,672,968	1,745,001	2,678,504	2,222,425	7,021,642
Total Expenditures	14,444,057	11,302,243	12,226,294	11,670,416	16,463,504



General Revenue Fund

	2019	2020	2021	2022	2023
Revenues					
Taxes	3,170,993	3,175,922	3,185,025	3,188,618	3,200,126
Services provided to other governments	191,914	196,526	202,130	191,853	194,758
Sales of services	370,507	389,269	387,564	416,390	415,770
Other revenue from own sources	1,063,960	849,996	853,769	856,089	858,457
Unconditional transfers from other governments	3,329,619	3,273,307	3,218,120	3,164,038	3,111,037
Conditional transfers from other governments	104,500	104,500	104,500	104,500	104,500
Conditional transfers from regional government	63,000	63,000	63,000	63,000	63,000
Transfer from Own funds	118,000	118,000	118,000	18,000	18,000
	8,412,493	8,170,519	8,132,109	8,002,489	7,965,648
Expenditures					
General Government Services	1,630,463	1,678,298	1,695,627	1,633,270	1,631,233
Protective Services	396,579	393,729	401,149	404,892	408,710
Transportation	1,713,523	1,681,321	1,691,384	1,708,084	1,720,675
Environmental Health Services	428,543	425,789	426,039	426,292	426,549
Public Health Services	70,599	71,294	72,001	72,721	73,454
Economic Development	633,956	423,663	413,096	432,607	422,195
Parks and Recreation	569,884	550,260	556,789	561,416	567,141
Fiscal Services	2,968,945	2,946,164	2,876,022	2,763,206	2,715,691
	8,412,493	8,170,519	8,132,108	8,002,488	7,965,648



Water Revenue Fund

	2019	2020	2021	2022	2023
Revenues					
User Fees	754,838	768,915	783,263	797,889	812,796
Frontage Taxes	38,085	38,085	38,085	38,085	38,085
	792,923	807,000	821,348	835,974	850,881
Expenditures					
Administration	165,102	168,005	170,959	173,965	177,024
Purification & Treatment	167,611	169,757	171,944	174,171	176,438
Transmission & Distribution	57,363	58,416	59,488	60,579	61,692
Well Maintenance	19,927	20,249	19,102	19,461	19,827
Service Connections	29,342	28,809	29,235	29,819	30,211
Mainline Cleaning	1,603	1,632	1,662	1,692	1,723
Pumping	28,474	24,389	24,812	25,343	25,782
Raw Water Reservoir & grounds	7,008	7,117	7,227	7,389	7,503
Road Maintenance	2,753	2,805	3,907	3,961	4,016
Other Water	19,235	19,345	19,456	20,070	20,185
Billing	37,254	37,886	38,528	39,183	39,848
Water Fill Station	39,011	19,271	19,536	19,805	20,080
Water Main Breaks	17,078	17,271	23,168	23,869	24,073
Low Lift Station	80,198	49,084	50,037	51,009	51,998
Hydrants	15,085	15,337	15,612	15,123	14,368
Water Meters	19,649	19,687	19,727	19,767	19,808
Treated Water Reservoir	912	929	947	965	983
Fiscal services	85,320	147,013	146,003	149,805	155,322
	792,923	807,000	821,348	835,974	850,881



Sewer Revenue Fund

	2019	2020	2021	2022	2023
Revenues					
User Fees	431,246	445,296	459,908	475,105	490,909
Frontage	13,500	13,500	13,500	13,500	13,500
Transfers from Other Funds	172,512	172,512	172,512	172,512	172,512
	617,259	631,309	645,920	661,117	676,921
Expenditures					
Administration	95,223	96,901	98,608	100,346	102,114
Billing	19,152	19,468	19,789	20,116	20,449
Collection	118,942	95,809	97,244	98,680	100,168
Lift Stations	73,911	53,802	54,518	55,246	55,989
Treatment	51,450	52,455	53,481	54,527	55,594
Service Connections	13,524	13,689	,3858,	14,029	14034
Bulk Sewer Station	15,500	15,812	16,234	16,496	16,814
Other Sewer	4,909	4,929	4,949	4,970	4,991
Fiscal services	224,648	278,442	287,238	296,705	306,497
	\$ 617,259	\$ 631,308	\$ 645,920	\$ 661,116	\$ 676,921



General Government Services

	2019	2020	2021	2022	2023
Legislative	183,630	186,058	188,534	211,059	193,636
Administration	431,157	519,473	526,404	533,457	540,634
Finance	608,836	616,423	624,146	632,009	640,014
Administration Buildings	187,840	183,109	183,379	183,655	183,936
Community Grants	219,000	192,000	192,000	92,000	92,000
	1,630,463	1,678,298	1,695,627	1,633,270	1,631,233



Protective Services

	2019	2020	2021	2022	2023
Fire Administration	150,181	151,161	155,910	156,929	157,969
Fire Apparatus Operations	44,263	44,346	44,431	44,518	44,606
Fire Hall	22,063	22,094	22,126	22,159	22,192
Fire Inspections	51,593	52,495	53,415	54,353	55,310
Rescue Services	20,086	20,098	20,110	20,122	20,135
Bylaw Enforcement	30,022	31,952	32,441	32,939	33,448
Emergency Operations	3,500	3,500	3,500	3,500	3,500
Animal Control	38,544	31,037	31,437	31,843	32,257
Building Inspection	36,327	37,047	37,780	38,529	39,293
	396,579	393,729	401,149	404,892	408,710



Transportation Services

	2019	2020	2021	2022	2023
Common Services	188,277	191,559	194,904	198,314	201,791
Equipment Operations	350,823	340,216	339,646	344,113	346,618
Workshops, Yards and Buildings	69,008	67,543	69,102	70,159	71,291
Engineering Services	248,900	252,146	255,449	258,810	262,230
Safety	35,648	31,948	31,948	31,948	31,948
Road Administration	7,500	7,500	7,500	7,500	7,500
Bridge Maintenance	6,309	6,336	6,363	6,365	6,418
Street Lighting	101,712	101,789	101,867	101,947	102,028
Gravel Street Maintenance	89,865	59,146	59,431	59,722	60,018
Pavement Maintenance	37,079	37,268	37,460	37,655	37,854
Line Painting	24,782	25,135	25,738	25,843	26,450
Drainage – Ditches & Storm Sewers	59,229	63,230	63,723	64,227	64,738
Street Cleaning	39,182	39,411	39,645	39,882	40,123
Snow Removal & Sanding	256,901	258,572	260,273	262,004	263,765
Street Signs	13,041	15,628	15,716	15,806	15,897
Shoulders	33,899	34,038	34,180	34,325	34,472
Sidewalks	23,713	23,918	24,127	24,340	24,556
Dangerous Trees & Custom Work	22,981	20,524	18,068	18,112	18,157
Airport Operations	104,673	105,414	106,244	107,013	107,822
	1,713,523	1,681,321	1,691,384	1,708,084	1,720,675



Community Development

	2019	2020	2021	2022	2023
Economic Development	380,009	167,653	154,986	172,361	159,777
Tourist Information Services	134,483	136,375	138,300	140,259	142,252
Community Improvements	52,800	52,831	52,862	52,893	52,926
Chainsaw Carving Event Support	16,664	16,805	16,948	17,093	17,240
Community Promotion	50,000	50,000	50,000	50,000	50,000
Parks Administration	49,830	50,123	50,931	51,752	52,588
Parks Maintenance	77,024	58,704	59,140	59,585	60,037
Museum Maintenance	7,414	7,494	7,575	7,658	7,742
Trail Maintenance	21,940	22,084	23,231	22,379	22,531
Playground Maintenance	16,828	17,028	17,231	17,438	17,648
Sports Fields Maintenance	37,399	37,781	38,169	38,565	38,967
Rotary Park Maintenance	50,461	38,874	39,295	39,723	40,159
Downtown Beautification	94,029	101,100	101,994	102,904	103,830
Boulevard Maintenance	57,624	58,172	58,730	59,298	59,876
Welcome Sign Maintenance	15,706	15,820	15,935	16,053	16,172
Special Events	48,108	48,499	48,896	49,300	49,712
Carving Maintenance	70,509	71,413	72,333	73,269	74,221
Library Maintenance	4,177	4,215	4,255	4,296	4,338
Pine Valley Exhibition Park	18,836	18,934	19,074	19,196	19,321
	1,203,841	973,924	969,886	994,022	989,335



Capital and Infrastructure Renewal Plan

	2019	2020	2021	2022	2023
Funding Sources					
Reserve Funds	3,909,020	1,745,001	2,678,502	2,222,424	3,721,642
Government Grants	753,948				
Borrowing					3,300,000
Total Funding	4,662,968	1,745,001	2,678,502	2,222,424	7,021,642
Expenditures					
Water – High Lift Station Upgrade	719,215				
Road Resurfacing	250,000	250,000	250,000	250,000	250,000
Water looping	735,000				
Water Infrastructure Renewal	597,498	536,502	1,167,280	834,387	3,267,833
Sewer Infrastructure Renewal	1,490,255	604,499	1,168,222	868,037	3,425,809
Building Renovations	250,000				
Equipment	326,000	354,000	93,000	270,000	78,000
Cemetery Improvements	75,000				
Landscaping and Other	220,000				
Total Expenditures	4,662,968	1,745,001	2,678,502	2,222,424	7,021,642